Meeting to be held on 22 February 2016

Joint Strategic Needs Assessment (JSNA) Governance and Annual Work Programme

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Executive Summary

Joint Strategic Needs Assessment (JSNA) provides intelligence on the current and future health, social care and wellbeing needs of Lancashire's population as mandated by the Health and Social Care Act, 2012. The effectiveness of JSNA to inform policy, strategy, planning and commissioning decisions relies upon strong leadership and strategic direction from the Health and Wellbeing Board (HWBB).

The re-establishment of a JSNA leadership group, with membership reflecting the new health, public health, social care and wellbeing landscape, would provide the strategic direction and oversight necessary for the JSNA to meet the evolving intelligence needs of all of its partner organisations and act as JSNA champions to promote engagement and use of the JSNA service, analyses and products.

Agreement is also needed from the HWBB for the proposed 2016/17 JSNA work programme.

Recommendations

The Health and Wellbeing Board is recommended to:

- 1. Agree the establishment of a JSNA leadership group with membership and broad remit as per the draft terms of reference.
- 2. Approve a programme of work for 2016/17 consisting of two or three of the projects suggested below:
 - a JSNA on the mental and emotional wellbeing of children and young people
 - a JSNA for the working age population
 - a neighbourhood intelligence tool with interactive maps and bespoke reports for small areas and service planning footprints
 - a refreshed and expanded JSNA on alcohol, drugs and tobacco
 - JSNA(s) of the Board's choice

JSNA Governance

As the committee with overall responsibility for JSNA, the HWBB has, in the past, either directly or via the Joint Officers' Group, assumed this role. When public health became the responsibility of local authorities in 2013 and responsibility for JSNA transferred from the



upper-tier local authority and primary care trusts to the HWBB, the original JSNA leadership group was disestablished and there have been no formal arrangements in place for JSNA since.

The re-establishment of a JSNA leadership group, with membership reflecting the new health, public health, social care and wellbeing landscape, would provide the strategic direction and oversight necessary for the JSNA to meet the evolving intelligence needs of all of partner organisations and act as JSNA champions to promote engagement and use of the JSNA service, analyses and products.

Draft terms of reference for a new JSNA leadership group have been produced for consideration at Appendix A.

Developing the 2016/17 JSNA Work Programme

Each year the JSNA team undertakes around three thematic JSNA projects which are carried out in partnership with other key stakeholders. Previous examples include the health inequalities and long-term conditions JSNAs. These projects provide a depth of knowledge on particular topics that supplements the breadth of knowledge provided by the JSNA intelligence web pages.

Most of the suggested projects emerged as a result of input from Lancashire County Council's commissioning team, clinical commissioning group (CCG) lead officers, national JSNA guidance and best practice; together with a wide range of stakeholders at the annual JSNA showcase event held in September 2015. This was attended by representatives from:

- education establishments;
- Lancashire Constabulary;
- Lancashire Fire and Rescue Service;
- housing associations/registered social landlords;
- upper and lower tier councils;
- Public Health England;
- Clinical Commissioning Groups;
- local hospital trusts and Lancashire Care NHS Foundation Trust;
- pharmacies;
- private sector providers;
- Lancashire Sports Partnership; and
- 15 different voluntary, community and faith sector (VCFS) organisations.

A larger list of suggested projects was drawn up into a short list based upon feedback from showcase attendees, commissioners and from a wider consultation sent out to a network of over 1,300 JSNA users and stakeholders. Consideration was given to available resources, complexity, anticipated usage/impact, existing intelligence or ongoing projects and the level of enthusiasm and support shown for each one.

The Board is asked to agree that a selection of two or three of the following projects be undertaken in the 2016/17 JSNA project year (September 2016 – August 2017):

- a JSNA on the mental and emotional wellbeing of children and young people
- a JSNA for the working age population
- a neighbourhood intelligence tool with interactive maps and bespoke reports for small areas and service planning footprints
- a refreshed and expanded JSNA on alcohol, drugs and tobacco
- JSNA (s) of the Board's choice

Although it is advantageous to plan the work programme on a longer term basis, it is also possible to initiate some work immediately if necessary.

More detail is provided about each suggested project below:

Children and young people's mental and emotional wellbeing

The main strategic drivers for this JSNA are the Future in Mind report and related local transformation plans for children and young people's mental health and wellbeing. National guidance for the transformation has identified JSNA as a crucial tool for identifying children and young people's needs. A revision of some aspects of the JSNA for children with special educational needs and disabilities (SEND) will be required as will reference to the JSNA for children and young people. The project will examine the mental and emotional health and wellbeing of all children, not just those with existing mental health problems or learning difficulties. This JSNA would also support the Board's starting well agenda, Lancashire County Council's start well commissioning strand and the review of 0-19 public health provision.

Working age adults

The working age population of 735,600 people in Lancashire make up 62% of the total population and there is a clear gap in intelligence about the health and wellbeing needs of this major population group in Lancashire. The JSNA would support the Board's living well agenda, and Lancashire County Council's live well commissioning strand.

Neighbourhood intelligence

This project will provide intelligence on health, wellbeing and the wider determinants of health at neighbourhood level for service planning purposes. Local authorities and Clinical Commissioning Groups are both establishing discrete neighbourhood planning areas and will need intelligence at these geographies to support delivery of services suitable to local populations. This neighbourhood intelligence product will start with the needs of the whole population in mind. We will assess its use with a view to making this a permanent facility on the JSNA web platform.

Alcohol, drugs and tobacco

This is a JSNA for alcohol, drugs and tobacco (ADT), to underpin the development of an associated strategy, including a refresh of the alcohol strategy for Lancashire. The Lancashire ADT JSNA was first completed in 2012. This project has not had the benefit of wide stakeholder consultation as it was proposed since the JSNA showcase event in 2015; but a refresh and expansion of the intelligence may well produce some changes in strategic priorities, not least due to changes in policy (e.g. new national alcohol guidelines), and in the underlying determinants for substance use/misuse since the original publication. The refresh would also benefit from the planned update of Public Health England's ADT JSNA resource packs, due for publication in 2016.

List of Background Papers